## Existence of Extreme Points

## Definition 2.22.

A polyhedron $P \subseteq \mathbb{R}^{n}$ contains a line if there is $x \in P$ and a direction $d \in \mathbb{R}^{n} \backslash\{0\}$ such that

$$
x+\lambda \cdot d \in P \quad \text { for all } \lambda \in \mathbb{R} .
$$



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Theorem 2.23.
Let $P=\left\{x \in \mathbb{R}^{n} \mid A \cdot x \geq b\right\} \neq \emptyset$ with $A \in \mathbb{R}^{m \times n}$ and $b \in \mathbb{R}^{m}$. The following are equivalent:

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目 $P$ does not contain a line.

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ii There exists an extreme point $x \in P$.
团 $P$ does not contain a line.
䧃 $A$ contains $n$ linearly independent rows.

Existence of Extreme Points (cont.)
Corollary 2.24 .
$P=$ bounded polyhedronA non-empty polytope contains an extreme point.A non-empty polyhedron in standard form contains an extreme point.


## Existence of Extreme Points (cont.)

## Corollary 2.24.

A non-empty polytope contains an extreme point.
b A non-empty polyhedron in standard form contains an extreme point.
Proof of $b$ :

$$
\begin{aligned}
A \cdot x & =b \\
x & \geq 0
\end{aligned} \quad \longleftrightarrow \quad\left(\begin{array}{c}
A \\
-A \\
1
\end{array}\right) \cdot x \geq\left(\begin{array}{c}
b \\
-b \\
0
\end{array}\right)
$$

## Existence of Extreme Points (cont.)

## Corollary 2.24.

a A non-empty polytope contains an extreme point.
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A \\
-A \\
1
\end{array}\right) \cdot x \geq\left(\begin{array}{c}
b \\
-b \\
0
\end{array}\right)
$$

Example:

$$
\left.P=\left\{\left(\begin{array}{l}
x_{1} \\
x_{2} \\
x_{3}
\end{array}\right) \in \mathbb{R}^{3} \left\lvert\, \begin{array}{llr}
x_{1} & + & x_{2} \\
x_{1} & + & 2 x_{2}
\end{array}\right.\right\} 01\right\}
$$

## Existence of Extreme Points (cont.)

## Corollary 2.24.

a A non-empty polytope contains an extreme point.
b A non-empty polyhedron in standard form contains an extreme point.
Proof of $b$ :

$$
\begin{aligned}
A \cdot x & =b \\
x & \geq 0
\end{aligned} \quad \longleftrightarrow \quad\left(\begin{array}{c}
A \\
-A \\
1
\end{array}\right) \cdot x \geq\left(\begin{array}{c}
b \\
-b \\
0
\end{array}\right)
$$

Example:

$$
\left.P=\left\{\left(\begin{array}{l}
x_{1} \\
x_{2} \\
x_{3}
\end{array}\right) \in \mathbb{R}^{3} \left\lvert\, \begin{array}{llr}
x_{1} & + & x_{2} \\
x_{1} & + & 2 x_{2}
\end{array}\right.\right\} 01\right\}
$$

contains a line since $\left(\begin{array}{l}1 \\ 1 \\ 0\end{array}\right)+\lambda \cdot\left(\begin{array}{l}0 \\ 0 \\ 1\end{array}\right) \in P \quad$ for all $\lambda \in \mathbb{R}$.

## Optimality of Extreme Points

## Theorem 2.25.

Let $P \subseteq \mathbb{R}^{n}$ a polyhedron and $c \in \mathbb{R}^{n}$. If $P$ has an extreme point and $\min \left\{c^{T} \cdot x \mid x \in P\right\}$ is bounded, there is an extreme point that is optimal.

## Optimality of Extreme Points

## Theorem 2.25.

Let $P \subseteq \mathbb{R}^{n}$ a polyhedron and $c \in \mathbb{R}^{n}$. If $P$ has an extreme point and $\min \left\{c^{T} \cdot x \mid x \in P\right\}$ is bounded, there is an extreme point that is optimal.

## Corollary 2.26.

Every linear programming problem is either infeasible or unbounded or there exists an optimal solution.

## Optimality of Extreme Points

## Theorem 2.25.

Let $P \subseteq \mathbb{R}^{n}$ a polyhedron and $c \in \mathbb{R}^{n}$. If $P$ has an extreme point and $\min \left\{c^{T} \cdot x \mid x \in P\right\}$ is bounded, there is an extreme point that is optimal.

## Corollary 2.26.

Every linear programming problem is either infeasible or unbounded or there exists an optimal solution.

Proof: Every linear program is equivalent to an LP in standard form.
The claim thus follows from Corollary 2.24 and Theorem 2.25.

Proof of Thu 2.25:
Assume $P$ is non-endty.
Let $Q$ be set of optimal solutions.
Let $P=\left\{x \in \mathbb{R}^{n} \mid A x \geq b\right\}$ and $v$ be the value of the cost function $c^{\top} x$ in optimum.

$$
\Rightarrow Q=\left\{x \in \mathbb{R}^{n} \mid A x \neq b, c^{\top} x=v\right\}
$$

Since $Q \subseteq P$ and $P$ contains no line
$\Rightarrow Q$ contains no line
$\Rightarrow Q$ has an extreme point.
Let $x^{*}$ be an extreme point of $Q$.
We will show that $x^{*}$ is also an extreme point of $P$.

Suppose it is not.

$$
\begin{aligned}
\Rightarrow \forall y, & \notin P, \quad y \neq x^{*}, z \neq x^{*} \text { st. } \\
\lambda y & +(1-\lambda) z=x^{*} \text { for some } \lambda \in[0,1]
\end{aligned}
$$

It follows that

$$
v=c^{\top} x^{*}=\lambda c^{\top} y+(1-\lambda) c^{\top} z
$$

By optimality of $x^{*}$ :

$$
\begin{aligned}
& c^{\top} y \geqslant c^{\top} x^{*} \quad \text { and } c^{\top} z \geqslant c^{\top} x^{*} \\
& \Rightarrow c^{\top} y
\end{aligned}=c^{\top} z=c^{\top} x^{*}=v .
$$

$\Rightarrow z_{1} y \in Q \rightarrow$ contraticting to $x^{*}$ being an extrem point of $Q$.
$\Rightarrow x^{*}$ is an extreme point of $P$.

## COMP331/557

## Chapter 3:

The Simplex Method
(Bertsimas \& Tsitsiklis, Chapter 3)

## Linear Program in Standard Form

Throughout this chapter, we consider the following standard form problem:

```
    minimize \(c^{\top} \cdot x\)
    subject to \(A \cdot x=b\)
        \(x \geq 0\)
with \(A \in \mathbb{R}^{m \times n}, \operatorname{rank}(A)=m, b \in \mathbb{R}^{m}\), and \(c \in \mathbb{R}^{n}\).
```


## Linear Program in Standard Form

Throughout this chapter, we consider the following standard form problem:


$$
\text { with } A \in \mathbb{R}^{m \times n}, \operatorname{rank}(A)=m, b \in \mathbb{R}^{m} \text {, and } c \in \mathbb{R}^{n} \text {. }
$$

## Recall:

- Let $B=\left(A_{B(1)}, \ldots, A_{B(m)}\right)$ be a basis matrix of $A$. Then $B$ corresponds to the basic solution $x=\left(x_{B}, x_{N}\right)^{T}$, where $x_{B}=B^{-1} b$ and $x_{N}=0$.
- $x=\left(x_{B}, x_{N}\right)^{T}$ is a basic feasible solution if $x_{B} \geq 0$.


## Main Idea of the Simplex Method

## Idea

Change basis by exchanging one basic column with one non-basic column.
More precisely:

- Start with a basis $B$ defining a system with basic feasible solution.
- Then proceed in iterations. In each iteration:
- select a nonbasic column $j$ such that bringing $j$ into the basis decreases (or at least does not increase) the value of the objective function. Stop, if no such column exists.
- select a basic column $\ell$ such that exchanging columns $j$ and $\ell$ maintain a basis with associated basic feasible solution
- update the corresponding system

Iterations are called pivot steps.

Full Tableau Implementation: An Example
A simple linear programming problem:

$$
\begin{array}{rrll}
\min & -10 x_{1} & -12 x_{2} & -12 x_{3} \\
\mathrm{s.t.} & x_{1} & +2 x_{2} & +2 x_{3} \leq 20 \\
& 2 x_{1} & +x_{2} & +2 x_{3} \leq 20 \\
& 2 x_{1} & +2 x_{2} & +x_{3} \leq 20 \\
& & x_{1}, x_{2}, x_{3} & \geq 0
\end{array}
$$

## Set of Feasible Solutions

$$
\begin{aligned}
& A=(0,0,0)^{T} \\
& B=(0,0,10)^{T} \\
& C=(0,10,0)^{T} \\
& D=(10,0,0)^{T} \\
& E=(4,4,4)^{T}
\end{aligned}
$$



Introducing Slack Variables

$$
\begin{array}{rrlll}
\min & -10 x_{1} & -12 x_{2} & -12 x_{3} \\
\text { s.t. } & x_{1} & +2 x_{2} & +2 x_{3} & \leq 20 \\
& 2 x_{1} & +x_{2} & +2 x_{3} & \leq 20 \\
& 2 x_{1} & +2 x_{2} & +x_{3} & \leq 20 \\
& & x_{1}, x_{2}, x_{3} & \geq 0
\end{array}
$$

Introducing Slack Variables

$$
\begin{aligned}
& \min -10 x_{1}-12 x_{2}-12 x_{3} \\
& \text { s.t. } \quad x_{1}+2 x_{2}+2 x_{3} \leq 20 \\
& 2 x_{1}+x_{2}+2 x_{3} \leq 20 \\
& 2 x_{1}+2 x_{2}+x_{3} \leq 20 \\
& x_{1}, x_{2}, x_{3} \geq 0
\end{aligned}
$$

LP in standard form

$$
\begin{array}{rlrlllllll}
\min & -10 x_{1} & - & 12 x_{2} & - & 12 x_{3} & & & & \\
\text { s.t. } & x_{1} & + & 2 x_{2} & + & 2 x_{3} & + & x_{4} & & \\
& 2 x_{1} & + & x_{2} & + & 2 x_{3} & & +x_{5} & & =20 \\
& 2 x_{1} & + & 2 x_{2} & + & x_{3} & & & \\
& & & & & x_{1}, \ldots, x_{6} & \geq 20 \\
& & & & &
\end{array}
$$

Introducing Slack Variables

$$
\begin{array}{rrll}
\min & -10 x_{1} & -12 x_{2} & -12 x_{3} \\
\text { s.t. } & x_{1} & +2 x_{2} & +2 x_{3} \leq 20 \\
& 2 x_{1} & +x_{2}+2 x_{3} \leq 20 \\
& 2 x_{1} & +2 x_{2}+r x_{3} \leq 20 \\
& & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

LP in standard form

$$
\begin{array}{rrrrrlllll}
\min & -10 x_{1} & - & 12 x_{2} & - & 12 x_{3} & & & & \\
\text { s.t. } & x_{1} & + & 2 x_{2} & + & 2 x_{3} & + & x_{4} & & \\
& 2 x_{1} & + & x_{2} & + & 2 x_{3} & & +x_{5} & & =20 \\
& 2 x_{1} & + & 2 x_{2} & + & x_{3} & & & & \\
& & & & & x_{1}, \ldots, x_{6} & \geq 0
\end{array}
$$

## Observation

The right hand side of the system is non-negative. Therefore the point $(0,0,0,20,20,20)^{T}$ is a basic feasible solution and we can start the simplex method with basis $B(1)=4, B(2)=5, B(3)=6$.

## Setting Up the Simplex Tableau

$$
\begin{aligned}
& \min -10 x_{1}-12 x_{2}-12 x_{3} \\
& \text { s.t. } x_{1}+2 x_{2}+2 x_{3}+x_{4}=20 \\
& 2 x_{1}+x_{2}+2 x_{3}+x_{5}=20 \\
& 2 x_{1}+2 x_{2}+x_{3}+x_{6}=20 \\
& x_{1}, \ldots, x_{6} \geq 0
\end{aligned}
$$

with basic feasible solution: $\underbrace{x_{1}=x_{2}=x_{3}=0}_{\text {non-basic variables }}, \underbrace{x_{4}=20, x_{5}=20, x_{6}=20}_{\text {basic variables }}$.

Setting Up the Simplex Tableau

$$
\begin{aligned}
& \min -10 x_{1}-12 x_{2}-12 x_{3} \\
& \text { s.t. } \begin{array}{rrrrr}
x_{1} & +2 x_{2} & +2 x_{3} & +x_{4} & \\
2 x_{1} & +x_{2} & +2 x_{3} & & \\
2 x_{1} & +2 x_{2} & +x_{3} & & =20 \\
& & & x_{1}, \ldots, x_{6} & =20 \\
& & & \geq 0
\end{array}
\end{aligned}
$$

with basic feasible solution: $\underbrace{x_{1}=x_{2}=x_{3}=0}_{\text {non-basic variables }}, \underbrace{x_{4}=20, x_{5}=20, x_{6}=20}_{\text {basic variables }}$.

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |

## Setting Up the Simplex Tableau

$$
\begin{array}{crrrll}
\min & -10 x_{1} & -12 x_{2} & -12 x_{3} & & \\
\text { s.t. } & x_{1} & +2 x_{2} & +2 x_{3} & +x_{4} & \\
& 2 x_{1} & +x_{2} & +2 x_{3} & & +x_{5} \\
& 2 x_{1} & +2 x_{2} & +x_{3} & & \\
& & & & x_{1}, \ldots, x_{6} & \geq 20 \\
& & & \geq 0
\end{array}
$$

with basic feasible solution: $\underbrace{x_{1}=x_{2}=x_{3}=0}_{\text {non-basic variables }}, \underbrace{x_{4}=20, x_{5}=20, x_{6}=20}_{\text {basic variables }}$.

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | ${ }^{\prime} 5$ | $x_{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |

Remark: Initialisation not always that easy. See next week.

## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |

## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | $\times_{3}$ | $X_{4}$ | $x_{5}$ | $x_{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?


## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $x_{5}$ | $x_{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.


## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | X3 | $X_{4}$ | $\times_{5}$ | $x_{6}$ | $x_{1} \leq \frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |  |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 |  |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |  |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |  |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.
- Find pivot row. How large can we make $x_{1}$ and stay feasible?


## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | ${ }^{4}$ | $\times_{5}$ | $x_{6}$ | $x_{1} \leq \frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |  |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 | $\Rightarrow x_{1} \leq 20$ |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |  |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |  |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.
- Find pivot row. How large can we make $x_{1}$ and stay feasible?


## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $\times_{5}$ | $x_{6}$ | $x_{1} \leq \frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |  |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 | $\Rightarrow x_{1} \leq 20$ |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 | $\Rightarrow x_{1} \leq 10$ |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |  |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.
- Find pivot row. How large can we make $x_{1}$ and stay feasible?


## Pivoting

|  |  | $x_{1}$ | $\times_{2}$ | X3 | $X_{4}$ | $\chi_{5}$ | $x_{6}$ | $x_{1} \leq \frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |  |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 | $\Rightarrow x_{1} \leq 20$ |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 | $\Rightarrow x_{1} \leq 10$ |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 | $\Rightarrow x_{1} \leq 10$ |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.
- Find pivot row. How large can we make $x_{1}$ and stay feasible?


## Pivoting

|  |  | $x_{1}$ | $X_{2}$ | $x_{3}$ | ${ }^{4}$ | $\chi_{5}$ | $x_{6}$ | $x_{1} \leq \frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |  |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 | $\Rightarrow x_{1} \leq 20$ |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 | $\Rightarrow x_{1} \leq 10$ |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 | $\Rightarrow x_{1} \leq 10$ |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.
- Find pivot row. How large can we make $x_{1}$ and stay feasible?
- Rows 2 and 3 both attain the minimum.


## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $\times_{5}$ | $x_{6}$ | $x_{1} \leq \frac{x_{B(i)}}{u_{i}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |  |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 | $\Rightarrow x_{1} \leq 20$ |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 | $\Rightarrow x_{1} \leq 10$ |
| $x_{6}=$ | 20 | (2) | 2 | 1 | 0 | 0 | 1 | $\Rightarrow x_{1} \leq 10$ |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.
- Find pivot row. How large can we make $x_{1}$ and stay feasible?
- Rows 2 and 3 both attain the minimum.
- Choose $i=2$ with $B(i)=5 . \Longrightarrow \quad x_{5}$ leaves the basis.


## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $x_{5}$ | $x_{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 | -10 | -12 | -12 | 0 | 0 | 0 |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.
- Find pivot row. How large can we make $x_{1}$ and stay feasible?
- Rows 2 and 3 both attain the minimum.
- Choose $i=2$ with $B(i)=5 . \Longrightarrow x_{5}$ leaves the basis.
- Perform basis change: Eliminate other entries in the pivot column.


## Pivoting

|  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $x_{5}$ | $x_{6}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 100 | 0 | -7 | -2 | 0 | 5 | 0 |
| $x_{4}=$ | 20 | 1 | 2 | 2 | 1 | 0 | 0 |
| $x_{5}=$ | 20 | 2 | 1 | 2 | 0 | 1 | 0 |
| $x_{6}=$ | 20 | 2 | 2 | 1 | 0 | 0 | 1 |

- Determine pivot column
- Which non-basic variable can we increase to improve objective value?
- E.g., smallest subscript rule: $\quad \bar{c}_{1}<0$ and $x_{1}$ enters the basis.
- Find pivot row. How large can we make $x_{1}$ and stay feasible?
- Rows 2 and 3 both attain the minimum.
- Choose $i=2$ with $B(i)=5 . \Longrightarrow x_{5}$ leaves the basis.
- Perform basis change: Eliminate other entries in the pivot column.


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- Perform basis change: Eliminate other entries in the pivot column.
- Obtain new basic feasible solution $(10,0,0,10,0,0)^{T}$ with cost -100 .

