## The Two-phase Simplex Method

## Two-phase simplex method

1 Given an LP in standard from, first run phase I.
2 If phase I yields a basic feasible solution for the original LP, enter "phase II" (see above).

## Possible outcomes of the two-phase simplex method

ii Problem is infeasible (detected in phase I).
III Problem is feasible but rows of $A$ are linearly dependent (detected and corrected at the end of phase I by eliminating redundant constraints.)

团 Optimal cost is $-\infty$ (detected in phase II).
Iv Problem has optimal basic feasible solution (found in phase II).
Remark: (ii) is not an outcome but only an intermediate result leading to outcome (iii) or (iv).

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This way, the LP

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\min & \sum_{i=1}^{n} c_{i} x_{i} \\
\text { s.t. } & A \cdot x=b \\
& x \geq 0
\end{array}
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\text { s.t. } & A \cdot x=b \\
& x \geq 0
\end{array}
$$

becomes:

$$
\begin{array}{rrr}
\min & \sum_{i=1}^{n} c_{i} x_{i}+M \cdot \sum_{j=1}^{m} y_{j} \\
\mathrm{s.t.} & A \cdot x+ & I_{m} \cdot y
\end{array}=b
$$

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\mathrm{s.t.} & A \cdot x & =b \\
x & \geq 0
\end{array}
$$

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\min & \sum_{i=1}^{n} c_{i} x_{i}+M \cdot \sum_{j=1}^{m} y_{j} \\
\mathrm{s.t.} & A \cdot x+ & I_{m} \cdot y
\end{array}=b
$$

Remark: If $M$ is sufficiently large and the original program has a feasible solution, all artificial variables will be driven to zero by the simplex method.

## How to Choose $M$ ?

## Observation

Initially, $M$ only occurs in the zeroth row. As the zeroth row never becomes pivot row, this property is maintained while the simplex method is running.

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$$

In particular, $-a M+b<0<a M+b$ for any positive $a$ and arbitrary $b$, and we can decide whether a cost coefficient is negative or not.
$\rightarrow$ There is no need to give $M$ a fixed numerical value.

## Example

Example:

$$
\left.\begin{array}{rr}
\min _{1}+x_{2}+x_{3} & =3 \\
\text { s.t. } & x_{1}+2 x_{2}+3 x_{3} \\
-x_{1}+2 x_{2}+6 x_{3} & =2 \\
& 4 x_{2}+9 x_{3} \\
3 x_{3}+x_{4} & =1 \\
& x_{1}, \ldots, x_{4}
\end{array}\right] 0
$$

Introducing Artificial Variables and $M$

Note that this time the unnecessary artificial variable $x_{8}$ has been omitted. We start off with $\left(x_{5}, x_{6}, x_{7}, x_{4}\right)=(3,2,5,1)$.

Forming the Initial Tableau

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 1 | 1 | 1 | 0 | $M$ | $M$ | $M$ |
| 3 | 1 | 2 | 3 | 0 | 1 | 0 | 0 |
| 2 | -1 | 2 | 6 | 0 | 0 | 1 | 0 |
| 5 | 0 | 4 | 9 | 0 | 0 | 0 | $\mathbb{1}$ |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 1 | 1 | 1 | 0 | $M$ | $M$ | $M$ |
| 3 | 1 | 2 | 3 | 0 | 1 | 0 | 0 |
| 2 | -1 | 2 | 6 | 0 | 0 | 1 | 0 |
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Compute reduced costs by eliminating the nonzero entries for the basic variables.

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-3 M$ | $-M+1$ | $-2 M+1$ | $-3 M+1$ | 0 | 0 | $M$ | $M$ |
| 3 | 1 | 2 | 3 | 0 | 1 | 0 | 0 |
| 2 | -1 | 2 | 6 | 0 | 0 | 1 | 0 |
| 5 | 0 | 4 | 9 | 0 | 0 | 0 | 1 |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

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|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-5 M$ | 1 | $-4 M+1$ | $-9 M+1$ | 0 | 0 | 0 | $M$ |
| 3 | 1 | 2 | 3 | 0 | 1 | 0 | 0 |
| 2 | -1 | 2 | 6 | 0 | 0 | 1 | 0 |
| 5 | 0 | 4 | 9 | 0 | 0 | 0 | 1 |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

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|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-10 M$ | 1 | $-8 M+1$ | $-18 M+1$ | 0 | 0 | 0 | 0 |
| 3 | 1 | 2 | 3 | 0 | 1 | 0 | 0 |
| 2 | -1 | 2 | 6 | 0 | 0 | 1 | 0 |
| 5 | 0 | 4 | 9 | 0 | 0 | 0 | 1 |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-10 M$ | 1 | $-8 M+1$ | $-18 M+1$ | 0 | 0 | 0 | 0 |
| 3 | 1 | 2 | 3 | 0 | 1 | 0 | 0 |
| 2 | -1 | 2 | 6 | 0 | 0 | $(1)$ | 0 |
| 5 | 0 | 4 | 9 | 0 | 0 | 0 | 1 |
| 1 | 0 | 0 | 3 | $(1)$ | 0 | 0 | 0 |

Compute reduced costs by eliminating the nonzero entries for the basic variables.

First Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-10 M$ | 1 | $-8 M+1$ | $-18 M+1$ | 0 | 0 | 0 | 0 |
| 3 | 1 | 2 | 3 | 0 | 1 | 0 | 0 |
| 2 | -1 | 2 | 6 | 0 | 0 | 1 | 0 |
| 5 | 0 | 4 | 9 | 0 | 0 | 0 | 1 |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

## First Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-10 M$ | 1 | $-8 M+1$ | $-18 M+1$ | 0 | 0 | 0 | 0 |
| 3 | 1 | 2 | 3 | 0 | 1 | 0 | 0 |
| 2 | -1 | 2 | 6 | 0 | 0 | 1 | 0 |
| 5 | 0 | 4 | 9 | 0 | 0 | 0 | 1 |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

Reduced costs for $x_{2}$ and $x_{3}$ are negative.

## First Iteration



Reduced costs for $x_{2}$ and $x_{3}$ are negative.
Basis change: $x_{3}$ enters the basis, $x_{4}$ leaves.

## Second Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-4 M-1 / 3$ | 1 | $-8 M)+1$ | 0 | $6 M-1 / 3$ | 0 | 0 | 0 |
| 2 | 1 | 2 | 0 | -1 | 1 | 0 | 0 |
| 0 | -1 | 2 | 0 | -2 | 0 | 1 | 0 |
| 2 | 0 | 4 | 0 | -3 | 0 | 0 | 1 |
| $1 / 3$ | 0 | 0 | 1 | $1 / 3$ | 0 | 0 | 0 |
| 1 | $\leq \frac{1}{2}$ |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

## Second Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-4 M-1 / 3$ | 1 | $-8 M+1$ | 0 | $6 M-1 / 3$ | 0 | 0 | 0 |
| 2 | 1 | 2 | 0 | -1 | 1 | 0 | 0 |
| 0 | -1 | 2 | 0 | -2 | 0 | 1 | 0 |
| 2 | 0 | 4 | 0 | -3 | 0 | 0 | 1 |
| $1 / 3$ | 0 | 0 | 1 | $1 / 3$ | 0 | 0 | 0 |

Basis change: $x_{2}$ enters the basis, $x_{6}$ leaves.

Third Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-4 M-1 / 3$ | $-4 M+3 / 2$ | 0 | 0 | $-2 M+2 / 3$ | 0 | $4 M-1 / 2$ | 0 |
| 2 | 2 | 0 | 0 | 1 | 1 | -1 | 0 |
| 0 | $-1 / 2$ | 1 | 0 | -1 | 0 | $1 / 2$ | 0 |
| 2 | 2 | 0 | 0 | 1 | 0 | -2 | 1 |
| $1 / 3$ | 0 | 0 | 1 | $1 / 3$ | 0 | 0 | 0 |

Convent solution:

$$
\begin{aligned}
& x_{5}=2 \\
& x_{2}=0 \\
& x_{4}=2 \\
& x_{3}=\frac{1}{3}
\end{aligned} \quad O b j=4 M+\frac{1}{3}
$$

## Third Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-4 M-1 / 3$ | $-4 M+3 / 2$ | 0 | 0 | $-2 M+2 / 3$ | 0 | $4 M-1 / 2$ | 0 |
| 2 | 2 | 0 | 0 | 1 | 1 | -1 | 0 |
| 0 | $-1 / 2$ | 1 | 0 | -1 | 0 | $1 / 2$ | 0 |
| 2 | 2 | 0 | 0 | 1 | 0 | -2 | 1 |
| $1 / 3$ | 0 | 0 | 1 | $1 / 3$ | 0 | 0 | 0 |

Basis change: $x_{1}$ enters the basis, $x_{5}$ leaves.

## Fourth Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-11 / 6$ | 0 | 0 | 0 | $-1 / 12$ | $2 M-3 / 4$ | $2 M+1 / 4$ | 0 |
| 21 | 1 | 0 | 0 | $1 / 2$ | $1 / 2$ | $-1 / 2$ | 0 |
| $1 / 2$ | 0 | 1 | 0 | $-3 / 4$ | $1 / 4$ | $1 / 4$ | 0 |
| 0 | 0 | 0 | 0 | 0 | -1 | -1 | 1 |
| $1 / 3$ | 0 | 0 | 1 | $1 / 3$ | 0 | 0 | 0 |

## Fourth Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-11 / 6$ | 0 | 0 | 0 | $-1 / 12$ | $2 M-3 / 4$ | $2 M+1 / 4$ | 0 |
| 21 | 1 | 0 | 0 | $1 / 2$ | $1 / 2$ | $-1 / 2$ | 0 |
| $1 / 2$ | 0 | 1 | 0 | $-3 / 4$ | $1 / 4$ | $1 / 4$ | 0 |
| 0 | 0 | 0 | 0 | 0 | -1 | -1 | 1 |
| $1 / 3$ | 0 | 0 | 1 | $1 / 3$ | 0 | 0 | 0 |

Note that all artificial variables have already been driven to 0 .

## Fourth Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-11 / 6$ | 0 | 0 | 0 | $-1 / 12$ | $2 M-3 / 4$ | $2 M+1 / 4$ | 0 |
| 21 | 1 | 0 | 0 | $1 / 2$ | $1 / 2$ | $-1 / 2$ | 0 |
| $1 / 2$ | 0 | 1 | 0 | $-3 / 4$ | $1 / 4$ | $1 / 4$ | 0 |
| 0 | 0 | 0 | 0 | 0 | -1 | -1 | 1 |
| $1 / 3$ | 0 | 0 | 1 | $1 / 3$ | 0 | 0 | 0 |

Note that all artificial variables have already been driven to 0 .
Basis change: $x_{4}$ enters the basis, $x_{3}$ leaves.

Fifth Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-7 / 4$ | 0 | 0 | $1 / 4$ | 0 | $2 M-3 / 4$ | $2 M+1 / 4$ | 0 |
| $1 / 2$ | 1 | 0 | $-3 / 2$ | 0 | $1 / 2$ | $-1 / 2$ | 0 |
| $5 / 4$ | 0 | 1 | $9 / 4$ | 0 | $1 / 4$ | $1 / 4$ | 0 |
| 0 | 0 | 0 | 0 | 0 | -1 | -1 | 1 |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

## Fifth Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-7 / 4$ | 0 | 0 | $1 / 4$ | 0 | $2 M-3 / 4$ | $2 M+1 / 4$ | 0 |
| $1 / 2$ | 1 | 0 | $-3 / 2$ | 0 | $1 / 2$ | $-1 / 2$ | 0 |
| $5 / 4$ | 0 | 1 | $9 / 4$ | 0 | $1 / 4$ | $1 / 4$ | 0 |
| 0 | 0 | 0 | 0 | 0 | -1 | -1 | 1 |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

We now have an optimal solution of the auxiliary problem, as all costs are nonnegative ( $M$ presumed large enough).

## Fifth Iteration

|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $-7 / 4$ | 0 | 0 | $1 / 4$ | 0 | $2 M-3 / 4$ | $2 M+1 / 4$ | 0 |
| $1 / 2$ | 1 | 0 | $-3 / 2$ | 0 | $1 / 2$ | $-1 / 2$ | 0 |
| $5 / 4$ | 0 | 1 | $9 / 4$ | 0 | $1 / 4$ | $1 / 4$ | 0 |
| 0 | 0 | 0 | 0 | 0 | -1 | -1 | 1 |
| 1 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

We now have an optimal solution of the auxiliary problem, as all costs are nonnegative ( $M$ presumed large enough).

By eliminating the third row as in the previous example, we get a basic feasible and also optimal solution to the original problem.

$$
\begin{aligned}
& x_{1}=\frac{1}{2} \quad x_{i}=\sigma \text { otherwise } \\
& x_{2}=5 \\
& x_{7}=0 \\
& x_{4}=1
\end{aligned}
$$

$$
\text { opt }=\frac{4}{4}
$$

## Computational Efficiency of the Simplex Method

## Observation

The computational efficiency of the simplex method is determined by
i the computational effort of each iteration;
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团 the number of iterations.

Question: How many iterations are needed in the worst case?

## Idea for negative answer (lower bound)

Describe

- a polyhedron with an exponential number of vertices;
- a path that visits all vertices and always moves from a vertex to an adjacent one that has lower costs.


## Computational Efficiency of the Simplex Method

## Unit cube

Consider the unit cube in $\mathbb{R}^{n}$, defined by the constraints

$$
0 \leq x_{i} \leq 1, \quad i=1, \ldots, n
$$

The unit cube has

- $2^{n}$ vertices;
- a spanning path, i.e., a path traveling the edges of the cube visiting each vertex exactly once.



## Computational Efficiency of the Simplex Method (cont.)

## Klee-Minty cube

Consider a perturbation of the unit cube in $\mathbb{R}^{n}$, defined by the constraints

$$
\begin{aligned}
0 & \leq x_{1} \leq 1 \\
\epsilon x_{i-1} & \leq x_{i} \leq 1-\epsilon x_{i-1}, \quad i=2, \ldots, n
\end{aligned}
$$

for some $\epsilon \in(0,1 / 2)$.


Computational Efficiency of the Simplex Method (cont.)
Klee-Minty cube

$$
\begin{aligned}
0 & \leq x_{1} \leq 1 \\
\epsilon x_{i-1} & \leq x_{i} \leq 1-\epsilon x_{i-1}, \quad i=2, \ldots, n, \epsilon \in(0,1 / 2)
\end{aligned}
$$

## Computational Efficiency of the Simplex Method (cont.)

## Klee-Minty cube

$$
\begin{aligned}
& 0 \leq x_{1} \leq 1, \\
& \epsilon x_{i-1} \leq x_{i} \leq 1-\epsilon x_{i-1}, \quad i=2, \ldots, n, \epsilon \in(0,1 / 2)
\end{aligned}
$$

## Theorem 3.1.

Consider the linear programming problem of minimizing $-x_{n}$ subject to the constraints above. Then,
a the feasible set has $2^{n}$ vertices;
b the vertices can be ordered so that each one is adjacent to and has lower cost than the previous one;
c there exists a pivoting rule under which the simplex method requires $2^{n}-1$ changes of basis before it terminates.

## Diameter of Polyhedra

## Definition 3.2.

- The distance $d(x, y)$ between two vertices $x, y$ is the minimum number of edges required to reach $y$ starting from $x$.
- The diameter $D(P)$ of polyhedron $P$ is the maximum $d(x, y)$ over all pairs of vertices $(x, y)$.
- $\Delta(n, m)$ is the maximum $D(P)$ over all polytopes in $\mathbb{R}^{n}$ that are represented in terms of $m$ inequality constraints.
- $\Delta_{u}(n, m)$ is the maximum $D(P)$ over all polyhedra in $\mathbb{R}^{n}$ that are represented in terms of $m$ inequality constraints.


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- $\Delta_{u}(n, m)$ is the maximum $D(P)$ over all polyhedra in $\mathbb{R}^{n}$ that are represented in terms of $m$ inequality constraints.


$$
\begin{aligned}
& \Delta(2,8)=\left\lfloor\frac{8}{2}\right\rfloor=4 \\
& \Delta(2, m)=\left\lfloor\frac{m}{2}\right\rfloor
\end{aligned}
$$

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- $\Delta_{u}(n, m)$ is the maximum $D(P)$ over all polyhedra in $\mathbb{R}^{n}$ that are represented in terms of $m$ inequality constraints.

$$
\begin{aligned}
& \Delta(2,8)=\left\lfloor\frac{8}{2}\right\rfloor=4 \\
& \Delta(2, m)=\left\lfloor\frac{m}{2}\right\rfloor
\end{aligned}
$$



$$
\Delta_{u}(2,8)=8-1=\frac{\text { C }}{4}
$$

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- $\Delta(n, m)$ is the maximum $D(P)$ over all polytopes in $\mathbb{R}^{n}$ that are represented in terms of $m$ inequality constraints.
- $\Delta_{u}(n, m)$ is the maximum $D(P)$ over all polyhedra in $\mathbb{R}^{n}$ that are represented in terms of $m$ inequality constraints.

$$
\begin{aligned}
& \Delta(2,8)=\left\lfloor\frac{8}{2}\right\rfloor=4 \\
& \Delta(2, m)=\left\lfloor\frac{m}{2}\right\rfloor
\end{aligned}
$$


$\Delta_{u}(2,8)=8-2=6$
$\Delta_{u}(2, m)=m-2$

## Hirsch Conjecture

Observation: The diameter of the feasible set in a linear programming problem is a lower bound on the number of steps required by the simplex method, no matter which pivoting rule is being used.

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## Polynomial Hirsch Conjecture

$$
\Delta(n, m) \leq \operatorname{poly}(m, n)
$$

## Hirsch Conjecture

Observation: The diameter of the feasible set in a linear programming problem is a lower bound on the number of steps required by the simplex method, no matter which pivoting rule is being used.

## Polynomial Hirsch Conjecture

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\Delta(n, m) \leq \operatorname{poly}(m, n)
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## Remarks

- Known lower bounds: $\Delta_{u}(n, m) \geq m-n+\left\lfloor\frac{n}{5}\right\rfloor$


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- The Strong Hirsch Conjecture

$$
\Delta(n, m) \leq m-n
$$

was disproven in 2010 by Paco Santos for $n=43, m=86$.

## Average Case Behavior of the Simplex Method

- Despite the exponential lower bounds on the worst case behavior of the simplex method (Klee-Minty cubes etc.), the simplex method usually behaves well in practice.
- The number of iterations is "typically" $O(m)$.
- There have been several attempts to explain this phenomenon from a more theoretical point of view.
- These results say that "on average" the number of iterations is $O(\cdot)$ (usually polynomial).
- One main difficulty is to come up with a meaningful and, at the same time, manageable definition of the term "on average".

